

BOTSWANA NATIONAL HEALTH QUALITY

12. Facility Management Services

These forms are designed to be used by both hospital personnel and external surveyors. The following information must be provided after each survey, before submitting the completed survey forms.

1.NAME OF HOSPITAL/CLINIC/FACILITY:

2. BASELINE/INTERNAL SURVEY INFORMATION:

Title and name of person who completed this document: _____

Post and position held: ____

Date of survey: _

3. EXTERNAL SURVEY INFORMATION:

Name of external surveyor: _

Date of external survey: __

GUIDE TO COMPLETION OF FORM

N.B. Hospital staff are please to use BLACK ink at all times. The external surveyors are requested to use RED ink at all times.

Please circle the rated compliance with the criterion, e.g. NA (Not applicable), NC (Non-compliant), PC (Partially compliant), C (Compliant).

The default category affected is designated on the form for

each criterion as follows:

- 1. patient and staff safety
- 2. legality
- 3. patient care
- 4. efficiency
- 5. structure
- 6. basic management
- 7. basic process
- 8. evaluation

The seriousness of the default is designated on the form for each criterion as follows:

- 1. mild
- 2. moderate
- 3. serious
- 4. very serious

Documents Checked

Surveyor:

Surveyor:

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12. Facility Management Services

12.1 Facilities and Equipment

12.1.1 Standard

Functional facilities are available to provide safety and comfort for patients, visitors and personnel.

Standard Intent: Laws, regulations and inspections by government and local authorities determine in large part how a facility is designed, used and maintained. All organisations, regardless of size and resources, must comply with these requirements as part of their responsibilities to their patients, families, staff and visitors.

Buildings, grounds, plant and machinery are provided and maintained, and do not pose hazards to the occupants. The construction of the building in terms of walls, ceilings, floors, doors and windows must be sound. The general appearance will be examined for neatness, condition of paintwork, signs of leakage, mould spots, etc.

Utility systems (electrical, water, oxygen, ventilation, mosquito screening and other utility systems) are maintained to minimise the risks of operating failures. Ensuring that buildings, grounds, plant and machinery are provided and maintained requires that the personnel be knowledgeable and competent.

	Criterion	Comments
		Recommendations
Criterion 12.1.1.1 Critical: Catg: Basic Main Compliance NA NC PC Cefault Severity for NC or PC = 4 Very Serious	Laws, regulations and other requirements applicable to the organisation's facilities are available in writing to the personnel.	
Criterion 12.1.1.2 Critical:	The building is appropriate as a healthcare facility in terms of size and layout.	
Criterion 12.1.1.3 Critical: Catg: Basic Management + Physical Struct Compliance NA NC PC C Default Severity for NC or PC = 3	Mosquito net screening is available at external windows and doors throughout the facility, where applicable.	

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Criterion 12.1.1.4	All rooms are adequately ventilated.	
Critical:		
Catg: Basic Management + Physical Struct		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.1.1.5	Where required, air-	
Critical:	conditioning is installed in laboratories, pharmacies,	
Catg: Basic Process + Efficiency	operating theatres and	
Compliance	sterilising departments and is tested and maintained.	
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.1.1.6	Temperature and ventilation	
Critical:	control mechanisms are installed and maintained in	
Catg: Basic Process + Efficiency	the pharmacy, laboratory,	
Compliance	kitchens, laundries and other relevant areas.	
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.1.1.7	Toilet/washroom facilities are	
Critical:	clean and in working order.	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.1.1.8	There is a separate area for	
Critical:	the personnel with secure storage facilities for outdoor	
Catg: Basic Management + Physical Struct	clothing, handbags and personal possessions.	
Compliance		
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		

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Criterion 12.1.1.9	Sufficient office/administrative	
Critical:	space is available for the	
Catg: Basic Management + Physical Struct Compliance		
NA NC PC C		
Default Severity for NC or PC = 2 Moderate		

12.2 Buildings, Plant, Installations and Machinery

12.2.1 Standard

The maintenance service is managed to ensure the provision of a safe and effective service.

Standard Intent: A suitably qualified individual, with proven competence, is appointed to manage the service. The accountabilities and responsibilities of this individual are clearly defined.

Management ensures that enough competent personnel are available to manage routine and emergency functions and meet the needs of a safe and effective health service. Personnel may be employed by the organisation or be contracted out. Where there are contracted personnel, there must be clear contracts outlining their responsibilities. The roles of the personnel need to be clearly defined and management needs to ensure that they maintain their competence.

	Criterion	Comments
		Recommendations
Criterion 12.2.1.1	A designated, competent	
Critical:	individual is responsible for supervising the maintenance	
Catg: Basic Management + Physical Struct	of buildings, plant and installations.	
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.2.1.2	Where these services are	
Critical:	outsourced, the organisation's personnel have	
Catg: Basic Process + Efficiency	access at all times to a list of	
Compliance	these private contractors with their contact numbers.	
NA NC PC C		
Default Severity for NC or PC = 3 Serious		

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Criterion 12.2.1.3 Critical: Catg: Basic Process + Efficiency Compliance NA NC PC C	Written agreements ensure 24-hour technical back-up services.	
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.2.1.4 Critical:	Written policies and procedures guide the organisation's personnel in the implementation of all service-related requirements.	
Criterion 12.2.1.5 Critical: Catg: Basic Management + Physical Struct Compliance NA NC PC C Default Severity for NC or PC = 3 Serious	There is a dedicated work area for maintenance activities.	
Criterion 12.2.1.6 Critical: Catg: Basic Management + Physical Struct Compliance NA NC PC C Default Severity for NC or PC = 3	Basic maintenance equipment and tools are available.	
Criterion 12.2.1.7 Critical:	Basic technical spare parts are available.	

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12. Facility Management Services

12.2.2 Standard

The organisation implements a documented preventive planned maintenance programme for buildings, plant, installations and machinery.

Standard Intent: The organisation plans for regular in-house inspection of facilities and testing of plant and machinery to avoid hazards. The organisation's personnel may carry out the testing, or the manufacturer's technicians may carry out these tasks. Whatever the system in use, the organisation has a documented plan for testing plant and machinery.

Building maintenance will include the monitoring of the following aspects:

• the general appearance of the inside and outside structure, which includes the construction of walls, floors, doors and windows

- the condition of the paintwork
- water leaks, mould spots
- electrical wiring, e.g. exposed wires, switches, electrical sockets, and
- maintenance of the grounds (no litter, neat garden and grass kept short).

	Criterion	Comments Recommendations
Criterion 12.2.2.1 Critical: Catg: Basic Management + Pat & Staff Safety Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	The organisation plans and budgets for upgrading or replacing systems, buildings or components needed for the continued operation of a safe and effective facility.	
Criterion 12.2.2.2 Critical:	There are site and floor plans that depict the locations and layout of the main services (e.g. water, sanitation, electricity supply).	
Criterion 12.2.2.3 Critical:	The facility has an established, documented preventive maintenance management plan.	

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Criterion 12.2.2.4 Critical: Catg: Basic Process + Efficiency Compliance	Regular inspections of all buildings, plant, installations and machinery are documented.	
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.2.2.5	A documented procedure for	
Critical:	reporting defects in maintenance installations	
Catg: Basic Process + Efficiency	during and after normal	
Compliance	working hours is known to the personnel.	
NA NC PC C		
Default Severity for NC or PC = 3 Serious		

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12. Facility Management Services

12.2.3 Standard

Electrical installations are regularly inspected, tested, maintained and, when appropriate, improved.

Standard Intent: The effective and efficient operation of all key systems in the organisation is essential for patient, family, volunteer and visitor safety and for meeting patient care needs.

The organisation needs to protect patients and personnel in emergencies, such as system failure, interruption or contamination.

An uninterrupted source of electricity is essential to meet patient care needs, both routine and urgent, twenty four (24) hours a day. Regular and alternate sources can be used.

Critical instruments that provide required emergency services need to be connected to an emergency power system. Critical instruments are available in several different departments, e.g. refrigerators in the pharmacy and the laboratory, and lights and equipment in the operating theatre and delivery room.

Critical points to be lighted by emergency power are identified and listed. These include:

- operating theatres and recovery rooms
- lights and sockets in the delivery rooms strategic lights and sockets in ward corridors
- strategic lights and sockets
 the neonatal nursery, and
- the neonatal nursery, and
 casualty and trauma areas.
- Emergency electricity supplies:

 each patient care area is provided with at least one socket outlet which is connected to the emergency power supply

- all emergency supply socket outlets are appropriately demarcated
- emergency and backup power sources are tested.

	Criterion	Comments
		Recommendations
Criterion 12.2.3.1	Electrical power is available	
Critical: D	twenty four (24) hours a day, seven (7) days a week, from	
Catg: Basic Process + Efficiency	regular or emergency	
Compliance	sources.	
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.2.3.2	Sufficient light sources are	
Critical:	available to provide adequate light (no dark areas) in all	
Catg: Basic Process + Pat & Staff Safety	areas such as the entrance, waiting rooms, halls and	
Compliance	offices.	
NA NC PC C		
Default Severity for NC or PC = 3 Serious		

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Criterion 12.2.3.3 Critical: Catg: Basic Process + Pat & Staff Safety Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	Sufficient electrical socket outlets are provided in all areas to avoid overloading of individual outlets and to minimise fire risks.	
Criterion 12.2.3.4 Critical: Catg: Basic Process + Efficiency Compliance NA PC C Default Severity for NC or PC = 4 Very Serious	Provision has been made for an emergency electrical supply.	
Criterion 12.2.3.5 Critical: Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 3 Serious	There is documented evidence that relevant personnel are regularly trained to use/operate electrical supply systems and to access power in emergencies.	
Criterion 12.2.3.6 Critical: D Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	Servicing and testing of the uninterrupted power supplies (UPS) and/or battery backup systems is documented.	
Criterion 12.2.3.7 Critical: D Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	Emergency generators are tested on full load in accordance with manufacturers' specifications and such tests are documented.	

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Criterion 12.2.3.8	Sufficient fuel, e.g. diesel, is	
Critical:	available to provide power for twenty four (24) hours.	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		

12.2.4 Standard

Water supplies are regularly inspected, tested, maintained and, when appropriate, improved.

Standard Intent: An uninterrupted source of clean water is essential to meet patient care needs, both routine and urgent, twenty four (24) hours a day. Drinkable water needs to be available in all essential areas such as medical departments, wards, OPD and ablution facilities. Storage areas such as a well, storage tanks or other backup systems must be safe from contamination. Regular and alternate sources can be used.

Water quality can change suddenly due to many causes, some of which can be outside the organisation, such as a break in the supply line to the organisation, or contamination of the water source. The frequency of water quality monitoring is based in part on previous experience with water quality problems. The monitoring can be carried out by individuals designated by the organisation, such as personnel from the clinical laboratory, or by public health or water control authorities outside the organisation. Records of all checks are available.

Monitoring data is collected and documented for the medical utility management programme and is used for planning and improvement purposes.

	Criterion	Comments Recommendations
Criterion 12.2.4.1	Regular and/or emergency	
Critical: D	water supplies, including drinkable water, are available	
Catg: Basic Process + Efficiency	twenty four (24) hours a day,	
Compliance	seven days a week in all essential areas.	
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.2.4.2	Water filters are available to	
Critical:	remove mud and dust particles.	
Catg: Basic Management + Physical Struct		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		

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Criterion 12.2.4.3 Critical:	Should the water supply be contaminated or interrupted, the areas and services at risk have been identified and provision has been made for an alternative water supply.	
Criterion 12.2.4.4 Critical:	There is documented evidence that relevant personnel are regularly trained to ensure that all operations to secure safe water are properly performed.	
Criterion 12.2.4.5 Critical: Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 3 Serious	All drinkable water supplies are tested on a regular basis and the results are documented.	

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12. Facility Management Services

12.2.5 Standard

Medical gas systems are regularly inspected and maintained and when appropriate, improved.

Standard Intent: The organisation plans its oxygen supplies according to the needs of the patients served.

Policies and procedures relating to the storage, testing and safety of gas supplies are available and are implemented.

Gas cylinders are stored in outside facilities, chained in the upright position, and have "no smoking" and "no oil" signs.

Emergency oxygen supplies ensure that:

where there is no piped oxygen supply, there is at least one mobile oxygen supply per ward, and more depending on the number of beds/cots in the ward and
all the necessary fittings for oxygen are suitable for the ages of the children admitted, and are working satisfactorily.

	Criterion	Comments
		Recommendations
Criterion 12.2.5.1	Medical gas (oxygen, nitrous oxide and medical air) supplies are available	
Critical:		
Catg: Basic Management + Physical Struct	according to the operational requirements of the facility.	
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.2.5.2	Medical gas supply systems	
Critical:	comply with safety standards.	
Catg: Basic Process + Pat & Staff Safety		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		
Criterion 12.2.5.3	Where there is piped gas, the	
Critical:	enclosure, gas bank, pressure regulators, related control/alarm systems and all outlet points are clean and in	
Catg: Basic Process + Pat & Staff Safety		
Compliance	good operating condition.	
NA NC PC C		
Default Severity for NC or PC = 3 Serious		

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Criterion 12.2.5.4 Critical: O Catg: Basic Process + Pat & Staff Safety Compliance NA PC C Default Severity for NC or PC = 4	Where there is piped gas, the main oxygen supply system is fitted with an alarm, which operates automatically in the event of low pressure in the gas supplies and is regularly tested.	
Very Serious		
Criterion 12.2.5.5 Critical:	Where there is piped gas, medical gas alarm systems are regularly tested and these tests are documented.	
Criterion 12.2.5.6 Critical: Catg: Basic Process + Pat & Staff Safety Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	Backup supplies of medical gas are available and strategically positioned to ensure timely deployment in emergencies.	

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12. Facility Management Services

12.2.6 Standard

Medical vacuum systems are regularly inspected, maintained and, when appropriate, improved.

Standard Intent: The organisation plans its vacuum supplies according to the needs of the patients served.

Policies and procedures relating to the testing and safety of vacuum systems are available and implemented.

Vacuum systems are regularly tested in accordance with the specifications of the suppliers.

Emergency vacuum supplies ensure that:

• where there is no vacuum supply, there is at least one mobile vacuum pump per ward, and more depending on the number of beds/cots in

• the ward, and

• all the necessary fittings for suction are suitable for the ages of the children admitted and are working satisfactorily.

	Criterion	Comments
		Recommendations
Criterion 12.2.6.1	Where there is a piped vacuum system, it is externally ventilated and able to provide sufficient suction to all piped vacuum points in the	
Critical:		
Catg: Basic Management + Physical Struct		
Compliance	facility.	
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.2.6.2	Piped vacuum systems are	
Critical:	regularly tested, and these tests are documented.	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.2.6.3	Alternative vacuum/suction	
Critical:	units are available and strategically positioned to ensure timely deployment in emergencies.	
Catg: Basic Process + Pat & Staff Safety		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		

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12. Facility Management Services

12.2.7 Standard

The sewerage system is regularly inspected, tested, maintained and, when appropriate, improved.

Standard Intent: An appropriate sewerage system must be available and maintained. This will include disposal of waste water, surface water and sewage. The infrastructure, including drainage points, pipes, pumps and mains, needs to be protected to prevent spillage and contamination of the environment.

	Criterion	Comments
		Recommendations
Criterion 12.2.7.1	There is an appropriate and	
Critical:	effective sewerage system.	
Catg: Basic Management + Physical Struct		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.2.7.2	Septic tank systems are	
Critical:	properly managed and functional.	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.2.7.3	All drains are appropriately	
Critical:	covered.	
Catg: Basic Process + Pat & Staff Safety		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 4 Very Serious		



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12.3 Medical Equipment

12.3.1 Standard

Medical equipment is available and properly maintained to meet the needs of the patient population.

Standard Intent: Healthcare organisations are responsible for ensuring that appropriate medical equipment is available and ready for use at all times. There is an accountable, systematic approach to ensuring that cost-effective, safe and appropriate medical equipment is available to meet the demands of quality patient care.

Managers take responsibility for ensuring that medical equipment is available, appropriately maintained and calibrated and that the personnel are competent to use it.

	Criterion	Comments
Criterion 12.3.1.1 Critical: Catg: Basic Management + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 3	A designated individual supervises the management of medical equipment in the organisation.	Recommendations
Serious Criterion 12.3.1.2 Critical: Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	Policies and procedures guide the management of medical equipment.	
Criterion 12.3.1.3 Critical: Catg: Basic Management + Physical Struct Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	The supply of medical equipment is adequate to meet the needs of the service.	
Criterion 12.3.1.4 Critical:	There is an inventory of all medical equipment.	



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Criterion 12.3.1.5	Records are kept of the checking and maintenance of medical equipment.	
Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 3 3		
Serious		
Criterion 12.3.1.6 Critical: Catg: Basic Process + Efficiency Compliance NA NC PC C	There is a documented procedure known to the personnel for reporting defects in medical equipment during and after normal working hours.	
Default Severity for NC or PC = 3 Serious		

12.4 Information and Communication Technology (ICT) Equipment

12.4.1 Standard

ICT equipment is available and properly maintained to meet the needs of the services.

Standard Intent: Healthcare organisations are responsible for ensuring that appropriate ICT equipment is available and ready for use at all times. There is an accountable, systematic approach to ensuring that cost-effective, safe and appropriate ICT equipment is available to meet the demands of quality patient care.

Managers take responsibility for ensuring that ICT equipment is available, appropriately maintained and calibrated and that the personnel are competent to use it.

				Criterion	Comments
					Recommendations
Criterion 1	2.4.1.1			Policies and procedures	
Critical:				guide the management of ICT equipment.	
Catg: Basi Physical St	c Manag truct	ement -	+		
	Compl	iance			
NA	NC	PC	С		
Default Ser Serious	verity for	NC or I	PC = 3		

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Criterion 12.4.1.2 Critical:	A designated individual supervises the management of ICT equipment in the	
Catg: Basic Management + Efficiency	organisation.	
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.4.1.3	The supply of ICT equipment	
Critical:	is adequate to meet the needs of the services.	
Catg: Basic Management + Physical Struct		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.4.1.4	There is an inventory of all	
Critical:	ICT equipment.	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		
Criterion 12.4.1.5	All desktop and server	
Critical:	computers are attached to an uninterrupted power supply	
Catg: Basic Process + Efficiency	(UPS) with surge protection.	
Compliance		
NA NC PC C		
Default Severity for NC or PC = 2 Moderate		
Criterion 12.4.1.6	There is a data back-up	
Critical:	system.	
Catg: Basic Process + Efficiency	ļ	
Compliance		
NA NC PC C		
Default Severity for NC or PC = 2 Moderate		

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Criterion 12.4.1.7 Critical:	Records are kept of the checking and maintenance of ICT equipment.	
Criterion 12.4.1.8 Critical: Catg: Basic Process + Patient Care Compliance NA NC PC C Default Severity for NC or PC = 2 Moderate	Where technical ICT support is not available at facility level, an arrangement is in place to obtain such support from outside.	
Criterion 12.4.1.9 Critical: Catg: Basic Process + Efficiency Compliance NA NC PC C Default Severity for NC or PC = 3 Serious	There is documented evidence that relevant personnel are regularly trained to use/operate ICT equipment.	
Criterion 12.4.1.10 Critical:	There is a documented procedure known to the personnel for reporting defects in ICT equipment during and after normal working hours.	
Criterion 12.4.1.11 Critical: Catg: Basic Management + Pat & Staff Safety Compliance NA NC PC C Default Severity for NC or PC = 4 Very Serious	Computers are equipped with officially licensed software only.	

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Criterion 12.4.1.12	Operating system patches/updates are installed as they become available.	
Critical:		
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 2 Moderate		
Criterion 12.4.1.13	Each computer is equipped	
Critical:	with an up-to-date virus	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 2 Moderate		
Criterion 12.4.1.14	Basic technical spare parts	
Critical:	are available.	
Catg: Basic Process + Efficiency		
Compliance		
NA NC PC C		
Default Severity for NC or PC = 3 Serious		

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